



8/4/2023

EDWARD MCHUGH  
ROCKWELL COLLINS INC  
1 HAMILTON RD  
WINDSOR LOCKS, CT 06096-1010

Dear Edward McHugh,

Pursuant to the Iowa Land Recycling Program Participation Agreement between Rockwell Collins 35th St. Main Plant and the Iowa Department of Natural Resources we are assessing state costs relative to the Rockwell Collins 35th St. Main Plant property for the period Sunday, January 1, 2023 to Friday, June 30, 2023 per the enclosed invoice.

Payment should be made to the "Iowa Department of Natural Resources" and remitted with one copy of the invoice to the address indicated on the invoice.

If you have any questions concerning this billing, please feel free to contact me at 515/689-9149 or [angie.clark@dnr.iowa.gov](mailto:angie.clark@dnr.iowa.gov).

Sincerely,

Angie Clark  
Contaminated Sites Section  
Land Quality Bureau

Enclosure

**IOWA DEPARTMENT OF NATURAL RESOURCES  
LAND RECYCLING PROGRAM (LRP) - INVOICE**

Cashier's Use

0221-542-221A-0657

**INVOICE #** LRP 109-3

**Date:** 8/4/2023

**DUE ON RECEIPT**

**Send remittance and one copy of invoice to:**

**Iowa Department of Natural Resources  
Attention: Cashier's Office  
502 E. 9th Street  
Des Moines, IA 50319-0034**

Bill to: Edward McHugh, VP and Counsel - Collins Aerospace  
Rockwell Collins Inc  
1 Hamilton Rd  
Windsor Locks, CT 06096-1010

Pay Invoice

Site Name: Rockwell Collins 35th St. Main Plant  
1616-109

**FISCAL PERIOD 1/1/2023 THROUGH 6/30/2023**

|   |                 |
|---|-----------------|
| Personnel 8.00 hours @ \$81.63                      | \$653.04        |
| Total Current Costs                                 | \$653.04        |
| Previously Unpaid Costs                             | (\$0.01)        |
| <b>CURRENT AMOUNT DUE</b>                           | <b>\$653.04</b> |
| MAXIMUM AMOUNT BILLABLE FOR PROGRAM                 | \$25,000.00     |
| LESS COSTS PREVIOUSLY PAID OF 25000 PROGRAM MAXIMUM | \$5,625.32      |
| REMAINING BILLABLE AMOUNT MAXIMUM                   | \$18,721.65     |